STROUD DISTRICT COUNCIL

AGENDA ITEM NO

STRATEGY AND RESOURCES COMMITTEE

12

3 OCTOBER 2019

| Report Title | CORPORATE DELIVERY PLAN PROGRESS |
|------------------|--|
| Purpose of | To consider the progress made in Quarter 1 on the |
| Report | Corporate Delivery Plan Key Actions for 2019/20. |
| Decision(s) | The Committee RESOLVES to: |
| | Note the progress made in Quarter 1 on the Corporate |
| | Delivery Plan Key Actions for 2019-20 as set out in |
| | Appendix 1 and highlighted in this report. |
| Consultation and | The Corporate Delivery Plan Key Actions for 2019/20 were |
| Feedback | agreed at full Council on 16 May following a series of |
| | workshops involving senior management and alliance |
| Financial | group members of the Strategy & Resources Committee. Resources exist within the MTFP for all of the key actions |
| Implications and | in 2019/20. |
| Risk Assessment | CDP Priorities will be used to inform the upcoming budget |
| | setting process. |
| | Andrew Cummings, Head of Finance & S151 Officer |
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| | |
| | There are no risks arising from this report. Risks relating to |
| | individual projects will be recorded on Excelsis. |
| Legal | There are no legal implications arising from this report. |
| Implications | Patrick Arran, Interim Head of Legal Services and |
| | Monitoring Officer Tol: 01453 754360 Email: patrick arran@stroud.gov.uk |
| Report Author | Tel: 01453 754369 Email: patrick.arran@stroud.gov.uk Kathy O'Leary, Chief Executive |
| Report Author | Tel: 01453 754780 |
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| Options | The Council is not required to have a Corporate Delivery |
| | Plan, however, it is a useful way of drawing together the |
| | political and managerial key actions for 2019/20 and |
| | setting them in the context of the Council's priorities and 4 |
| | year focus. It enables the Council to set out what it is |
| | seeking to achieve this year and gives the public and |
| | partners a means by which they can be informed and hold |
| Performance | the Council to account. |
| Management | The actions arising from the CDP will continue to be recorded and monitored on Excelsis with further quarterly |
| Follow Up | updates to Committee. |
| Background | Report to Council on Corporate Delivery Plan and Key |
| Papers/ | Actions for 2019/20, 16 May 2019. |
| Appendices | |
| Table and and a | I |

1. INTRODUCTION / BACKGROUND

- 1.1 To help the Council deliver its vision, "Leading a community that is making Stroud district a better place to live, work and visit for everyone", we produce a 4-year rolling Corporate Delivery Plan (CDP), which is reviewed annually. This allows us to maintain a focus over the medium term and ensures that we plan financially and adapt what we do to the changing demands of local people and the Government. The Corporate Delivery Plan 2018-2022 is available on our website.
- 1.2 We made good progress in delivering most of our CDP actions during 2018/19, with 90% either fully completed or marking the completion of the first phase of an ongoing programme.
- 1.3 The Corporate Delivery Plan incorporating Key Actions for 2019/20 was agreed at full Council on 16 May 2019 following a number of officer and member workshops.
- 1.4 The workshops explored the Key Actions for 2018/19 that were achieved, not achieved and those that needed to be rolled forward and updated for 2019/20. Consideration was also given to emerging priorities and challenges, and key deliverables for longer-term projects in 2019/20.
- 1.5 The resulting Key Actions for 2019/20 are set out under the unchanged CDP vision and key priorities.

2. PROGRESS ON THE KEY ACTIONS FOR 2019/20

2.1 The Corporate Delivery Plan Q1 update report at Appendix 1 shows the summary progress recorded on Excelsis for each CDP Key Action 2019/20 (CDP1-24). There are many more detailed sub-actions identified, monitored and recorded. Below, under each of the 5 Corporate Delivery Plan priorities, are the headlines of the progress made:

ECONOMY: Help create a sustainable and vibrant economy that works for all (CDP1-4)

- Money from the Business Rates Pilot fund has been allocated in accordance with the agreed principles to complete a share purchase to support setting up the Avon Mutual bank, and Council approval to purchase electric vehicles was given on 18 July.
- ➤ The updated procurement strategy, incorporating local wealth creation and a social value policy, was approved by Council on 18 July.
- The Brimscombe Port redevelopment project has been progressed by the submission of a planning application for the required infrastructure on 12 July and the approval of procurement process documents at Strategy & Resources Committee on 11 July.

AFFORDABLE HOUSING: Provide affordable, energy efficient homes for our diverse and changing population (CDP5-10)

- ➤ A planning application for 8 new affordable Council homes at Gloucester Street / Bradley Street, Wotton-under-Edge was submitted in Q1 and planning submissions for a further 36 homes prepared for submission in Q2.
- ➤ The Housing Committee agreed in June 2019 to consult tenants on the HRA Delivery Plan priorities to meet regulatory requirements and consultation commenced that month.
- Good progress has been made on work to bring the reactive maintenance service in-house, with the Governance protocol established, monthly Governance meetings in place to review progress of the 16 project workstreams, and a depot secured at one of the Council's Littlecombe light industrial units.
- Consultation on the Housing Strategy has been carried out and it is due to be considered by the Housing Committee on 10 September.

ENVIRONMENT: Help the community minimise its carbon footprint, adapt to the changing climate and continue to improve recycling rates (CDP11-15)

- A Carbon Neutral 2030 (CN2030) officer was appointed in August and started work on 2 September supported through the Business Rates Pilot fund.
- The southern half of the cycling / walking route from Dudbridge to Nailsworth has been prepared for resurfacing and funding sought for the northern half. The Dursley-Cam-Uley definitive route has been identified and a Sustrans feasibility report completed looking at route options for Wotton-Kingswood-Charfield.
- The Council hosted the launch in July of a group to phase out Single Use Plastics and hosts a member of staff to support the group at Ebley Mill. The procurement strategy has been updated in respect of suppliers, and the Museum in the Park has stopped stocking water in plastic bottles and now sells it in recyclable cans.
- ➤ The Green Infrastructure, Recreation and Open Space Study was been substantially completed in Q1 with publication due in Q2.

HEALTH AND WELL BEING: Promote the health and well-being of our communities and work with others to deliver the public health agenda (CDP16-20)

- A draft Health & Wellbeing Plan was agreed for consultation at Community Services & Licensing Committee in June prior to adoption in September. This confirms our five health and wellbeing priorities and highlights of how the Council is working to improve residents' wellbeing.
- The first weekly parkrun in Stratford Park took place on 31 August with over 130 participants, and 40 staff and Members taking part. In week 2 (at the time of preparing this report) the number of participants had increased to 175.

➤ Eight actions in the Council's Older People's Housing Strategy were agreed for implementation by the Housing Committee in April 2019 with a report on progress due in December 2019.

DELIVERY: Provide value for money to our taxpayers and high quality services to our customers (CDP21-24)

- A Community Safety cluster meeting was held with Town and Parish Councils in Q1.
- The ICT Task and Finish Group have reviewed the position following the Socitm reports and ICT consultants have been engaged to support the ICT team develop a costed plan prioritising infrastructure improvements and future development direction; a report is due at the end of September and actions identified in an initial report are already being implemented.
- Opportunities for income generation are being explored through work with an LGA-commissioned consultant and will be discussed with Members at a budget workshop in October.
- Opportunities to work collaboratively through partnerships are being explored with Legal Services (report elsewhere on this agenda) and with the LSP and neighbouring councils in respect of delivering carbon neutrality by 2030.
- 2.2 In summary, all Key Actions are on target. Many of them have individual, detailed project plans recording risk assessment and management to help keep progress on track. Further detailed sub-actions to deliver some Key Actions are being developed, particularly in respect of Health & Wellbeing and Delivery.

3. CONCLUSION

3.1 Members are asked to note the good progress made in Q1 to deliver the agreed Corporate Delivery Plan Key Actions for 2019/20.